Projected Liquidity Reserve (4)

Total Other Cash Inflows

Cash Basis Budget (2) Actual Estimated Total (1) Cash Inflows **Quarter 2 Quarter 3 Quarter 4 Quarter 1** Promissory Notes/Short-Term Lending 46.850.000 50,650,000 59.250.000 19,300,000 \$ 176,050,000 Projected Fees From Industry Members (2/3) 36,927,181 36,927,181 Projected Fees From SROs (1/3) 18,463,590 18,463,590 **Total Inflows** 46,850,000 50,650,000 59,250,000 74,690,771 231,440,771 **Operating Costs and Expenditures** Estimated (3) Technology Costs: Total Actual Cloud hosting services 30,343,917 36,393,893 38,132,441 43,919,730 \$ 148,789,981 Operating fees 6,702,506 6,907,383 5,906,034 6,907,383 26,423,306 CAIS operating fees 5,017,108 5,060,937 5,060,937 5,060,937 20,199,919 Cyber Insurance Premium Adjustment 904,664 440,748 1,345,412 Placeholder for possible change requests 162,500 162,500 Total Technology Costs 42,063,531 47,360,864 51,005,425 56,491,298 196,921,118 General and Administrative: Legal \$ 791,912 \$ 2,364,850 \$ 2,647,277 \$ 2,342,560 \$ 8,146,599 264,101 359,925 1,600,000 Consulting 621,479 354,495 Insurance 1,342,345 1,342,345 262,435 Professional and administration 110,542 157,270 293,683 823,930 Public relations 23,100 23,100 23,450 23,625 93,275 1,189,655 3,271,864 4,530,267 Total General and Administrative 3,014,362 12,006,149 **Total Operating Costs** 43,253,186 50,632,728 55,535,691 59,505,660 208,927,267 \$ 2,300,000 \$ \$ \$ 291,000 \$ 2,591,000 Capitalized Developed Technology Costs Software License Fee - 2024 1,359,490 3,810,990 5,170,480 59,796,661 50.632.728 216.688.747 **Total Expenditures** 46,912,676 59.346.681 Other Cash Inflows New Participant Fees \$ \$ \$ 589,232 \$ \$ 589,232

13,847,693

13,847,693

589,232

13,847,693

14,436,925

⁽¹⁾ Amounts will not reconcile to audited financial statements as the above costs are on a cash basis, while the audited financial statements are on an accrual GAAP basis of accounting. Additionally, a portion of the above FINRA CAT costs have been capitalized.

⁽²⁾ This cash basis budget reflects expenditures when paid; versus accrual GAAP basis amounts which would reflect expenditures when incurred.

⁽³⁾ The estimated expenditures for this cash basis budget are based on currently-anticipated costs. Actual results may differ from these budgeted amounts.

⁽⁴⁾ The estimated liquidity reserve was calculated based on 25% of the projected fee filing costs of \$110,781,540 to be incurred from July 16, 2024 to December 31, 2024, representing the period from the achievement of Financial Accountability Milestone 4 to December 31, 2024.